

**CITY OF EAST POINT**

ANNUAL REPORT

Fiscal Year

**2011**

# WELCOME

Mayor, City Councilmembers, East Point Citizens, and Stakeholders:

Per Article III, Sec. 2-302 of the City of East Point Charter, “Powers and Duties of the City Manager”, the City Manager shall: Submit to the city council and make available to the public a complete report on the finances and administrative activities of the city as of the end of each fiscal year.

It is my sincere pleasure to present to you my Fiscal Year 2011 (July 1, 2010 to June 30, 2011) Annual Report and sustainability outlook. This annual report reflects the City of East Point’s commitment to providing excellent services to our residents, businesses, employees, and those that visit our great city.

This document speaks to the financial position of the City of East Point and will outline some of our accomplishments and opportunities related to city government operations. I am proud of staff and what they achieved last fiscal year in support of the goals set forth by the City Council and the specific objectives established by the management team. During the preparation of the Fiscal Year 2011 budget, we outlined several challenges that we faced:

- Declining tax revenues based on assessed valuations of real property in the City;
- Declining revenue related to construction and permitting fees associated with a down economy;
- Overcoming the financial challenges from prior years’ deficits; and
- Increasing costs to provide electric and water and sewer service, with existing rates that did not provide coverage for those costs.

To date we have successfully met many of these challenges, continuing our four-year record of sound financial management and solid service provision.

We also identified opportunities that were not available to us due to financial constraints from the past. Prior to the FY 2011 budget, there had been little budgeted reinvestment in City infrastructure and facilities. A major portion of the increase in the overall FY 2011 budget was attributed to nearly \$4.5 million in total capital spending associated with General Fund, Water & Sewer, Solid Waste, and Electric Utility capital needs. By beginning this approach at service delivery reinvestment, we were able to begin to make systems improvements and service enhancements that have led to multi-year capital plans for long-overdue and much needed capital maintenance and capital improvements—addressing these needs in a practical and sustainable manner, without increasing the strain on cash flow and increasing costs by waiting until infrastructure, equipment and facilities are completely broken before addressing them.

Our ongoing strategic planning with capital, financial solvency, and building upon the future continues to move this City forward. As we continue to operate “in the black” and according to the widely-accepted governmental principles of sound and sustainable financial management, we are confident the policy decisions that the City Council has made and the administrative actions the staff has undertaken will bring us closer to our long-term goals for the City.

While some decisions have not been the most popular, I am confident that our financial stewardship will not be in vain. The current fiscal year has brought new challenges; however, with community input, strong elected leadership, and sound management practices, I am confident that we will continue to improve East Point’s quality of life.

On behalf of the entire staff, I am pleased to present this annual report for your review.

With Every Good Wish,



Crandall O. Jones, ICMA-CM  
City Manager



**MISSION:**

To provide exceptional city services in the most professional, courteous and effective manner to enhance the quality of life in the City of East Point.

**VISION:**

East point is a City of Excellence in providing housing and business development opportunities, public safety, recreational and cultural activities.

**CITY OF EAST POINT’S STANDARDS OF PUBLIC SERVICE DELIVERY: FIVE STRATEGIC PRINCIPLES**

- I. Effective Business Management
- II. Advocacy for the City of East Point
- III. Focus on Employee and Customer Safety
- IV. Excellence in Employee Development
- V. Exceptional Customer Service

**ELECTED OFFICIALS**

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**Earnestine D. Pittman**  
MAYOR



**Sharonda D. Hubbard**  
COUNCILWOMAN  
AT-LARGE  
Ward A



**Steven L. Bennett**  
COUNCILMAN  
Ward A



**Patricia Langford**  
COUNCILWOMAN  
AT-LARGE  
Ward B



**Lance Rhodes**  
COUNCILMAN  
Ward B



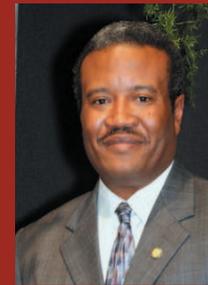
**Marcel L. Reed**  
COUNCILMAN  
AT-LARGE  
Ward C



**Myron B. Cook**  
COUNCILMAN  
Ward C



**Jacqueline Slaughter-Gibbons**  
COUNCILWOMAN  
AT-LARGE  
Ward D



**Clyde K. Mitchell**  
COUNCILMAN  
Ward D

For more information regarding any of our elected officials, visit [eastpointcity.org](http://eastpointcity.org) or contact the Office of the City Clerk at (404) 270-7100.

## Enterprise Operations

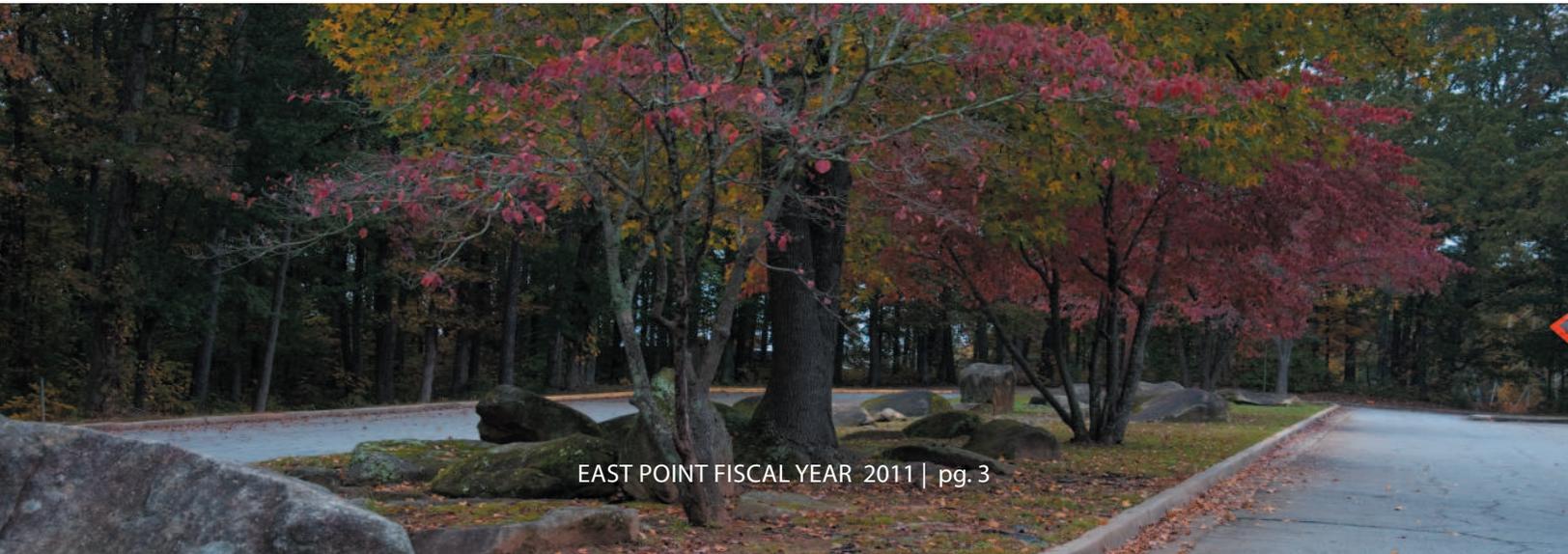
Prior to FY 2008, there were several fiscal challenges the City faced. While we have made some tough decisions over the past four years to get the City back in good financial order, it is no secret that East Point has recently gone through some tough times, as have other local governments around the country. With a down economy, revenues continue to dwindle as our communities change. Considering our need to be flexible, right sizing our government, modifying expenditures, and creating cost savings related to service delivery have always been the goals of my administration. We have been able to overcome numerous financial challenges; and, by doing so, we enabled the City to operate more efficiently. This has afforded us the opportunity to focus on much-needed service delivery enhancements and capital improvements.

Our General Fund is where the majority of our government services and departments can be found. Our Police, Fire, Planning & Zoning, Municipal Court, Economic Development, and Parks & Recreation Departments, along with others, can be found in this fund. These departments are mostly funded through property taxes, fines, and fees for services. Other funds, referred to as Enterprise Funds (East Point Power, East Point Water & Sewer, East Point Sanitation), rely on revenue from their rates to provide the service, make capital improvements, and pay for service related debt. When reviewing our financial position after adoption of the FY 2008 budget, we found that we faced many challenges related to both our funds and revenue. After clearing up audit responses and completing audits from fiscal years 2004 through 2008, we found that our General Fund was making up for underperforming Enterprise Funds, and could not afford to do this any longer. In FY 2009 City Council approved a recommendation for a modest increase in water and sewer rates and approved a power cost adjustments to electric rates in FY 2011. However, neither of these actions made the utilities self-sustaining. Although the rates were increased via the power cost adjustment, the City Council chose to subsidize the increased rates using \$1.7 million in Municipal Competitive Trust (MCT) reserve funds, lessening the increase that customers would see on their bills.

## General Fund Performance (Audited)

As discussed above in prior years there has been a heavy reliance on General Fund revenue to make up for shortfalls in revenue generated by utilities. Based on the table documenting ten-year General Fund performance, it becomes evident that East Point's General Fund went into deficit in FY 2002 and did not really begin to be addressed until FY 2008, ahead of the 'bubble-bursting' for all other municipalities across the country in FY 2009.

During FY 2008, the City made a concerted effort to 'right-size' the government in addition to layoffs, furloughs, and critical spending patterns. The City did this before the global economic crisis, so when the economy tanked we did not have to make drastic decisions about service delivery like other cities were forced to do.



## Ten-Year General Fund Fiscal Year Fund Balance

	2001	2002	2003	2004	2005
Revenues	24,776,043	24,613,068	26,540,958	26,014,186	25,307,696
Less- Expenditures	(27,507,879)	(31,694,285)	(27,062,699)	(26,978,912)	(30,583,485)
Operating income (loss)	(2,731,836)	(7,081,217)	(521,741)	(964,726)	(5,275,789)
Other Financing source (uses)	166,828	1,840,489	-	784,573	428,208
Income (loss) before operating transfers	(2,565,008)	(5,240,728)	(521,741)	(180,153)	(4,847,581)
Operating Transfer in (out)	(1,469,498)	1,355,852	(2,007,147)	426,951	6,090,555
Net income (loss)	(4,034,506)	(3,884,876)	(2,528,888)	246,798	1,242,974
Beginning retained earnings (deficit)	10,911,438	6,002,835	(3,987,023)	(7,152,402)	(7,308,265)
Residual Equity Transfer	(874,097)	-	-	-	-
Prior period adjustment - Sanitation	-	(2,433,837)	-	-	(3,145,276)
Prior period adjustment - Capital Projects	-	(2,716,738)	-	-	-
Prior period adjustment - Debt Service	-	-	-	-	(1,173,384)
Prior period adjustment - E-911	-	(954,407)	(636,491)	(402,661)	-
Prior period adjustment - Others	-	-	-	-	870,604
Ending retained earnings (deficit)	6,002,835	(3,987,023)	(7,152,402)	(7,308,265)	(9,513,347)

	2006	2007	2008	2009	2010
Revenues	28,045,274	31,108,756	32,746,954	31,893,918	34,028,884
Less- Expenditures	(35,450,015)	(36,870,452)	(35,820,740)	(30,811,774)	(32,773,611)
Operating income (loss)	(7,404,741)	(5,761,696)	(3,073,786)	1,082,144	1,255,273
Other Financing source (uses)	2,829,346	77,775	76,000	52,893	-
Income (loss) before operating transfers:	(4,575,395)	(5,683,921)	(2,997,786)	1,135,037	1,255,273
Operating Transfer in (out)	3,937,648	7,992,642	4,952,165	2,884,519	4,294,446
Net income (loss)	(637,747)	2,308,721	1,954,379	4,019,556	5,549,719
Beginning retained earnings (deficit)	(9,513,347)	(10,863,553)	(8,206,236)	(6,251,857)	(2,232,301)
Residual Equity Transfer	-	-	-	-	-
Prior period adjustment - Sanitation	(177,472)	(522,007)	-	-	-
Prior period adjustment - Capital Projects	-	-	-	-	-
Prior period adjustment - Debt Service	(1,405,590)	-	-	-	-
Prior period adjustment - E-911	-	-	-	-	-
Prior period adjustment - Others	870,603	870,603	-	-	-
Ending retained earnings (deficit)	(10,863,553)	(8,206,236)	(6,251,857)	(2,232,301)	3,317,418



**\*Provided by the City's Independent Auditor**

Beginning in FY 2008, we formally began to dig ourselves out of a multi-year deficit by improving efficiency, streamlining operations and making tough personnel decisions, amongst other things. Although we were operating in the black in 2008, in FY 2011 we were able to end our year without a prior year's deficit in the General Fund. The swing in the General Fund deficit from 2007 to 2010 represents an \$11.5 million improvement of the City's fiscal position.

## Enhancing Service Delivery While Focusing On Sustainability

While our goal has always been to identify and execute innovative programs, there were a few that stood out as the fiscal year progressed. These projects were opportunities for East Point to expand our services while being friendly to our community. As more cities in Georgia consider green projects and initiatives, we hope to remain leaders in areas of green projects and further our opportunities.

### Recycling Program

In FY 2011 we began to provide significantly expanded recycling services city-wide. In the past we had a drive-up-drop-off recycling center that was inconvenient and often served as an eyesore. By partnering with Republic Services, we were able to introduce Recyclebank. Citizens now have individual 96-gallon containers per household that receive curbside recycling service. This enables full scale recycling that's convenient and promotes more citizens to recycle city-wide. Citizens also receive credits for recycled items as Recyclebank Points that can be redeemed at a variety of local and national businesses.

### Biodiesel

The city of East Point received a grant from Department of Energy for \$35,000 to implement a biodiesel program that would benefit our citizens, businesses, the City, and environment. This program, slated to begin during the FY2011-2012 fiscal year, will enable the City to take grease used from restaurants and homes and convert it to biodiesel fuel and glycerin to be used for other means. The grant calls for the purchase of equipment that takes the grease, processes it, and makes it useable for city vehicles. The glycerin, used in soap, will be used to cut savings in other areas. Facility improvements are currently underway so that the equipment can be properly installed in order to launch the program around April 2012.

### "Green" Fire Apparatus

During this fiscal year, East Point became the first municipality in the Southeastern United States to deploy two state-of-the-art "green" fire trucks. The two fire pumpers are equipped with Green Star Idle Reduction Technology, which preserves energy and protects the environment. It prevents unnecessary idling, which works in the interest preserving employee health, clean air, preventing waste and saving valuable tax dollars. The City also partnered with the Georgia Clean Air Campaign to assist in their efforts to keep the environment safe by reducing emissions.

### Code Red System

In an effort to enhance community notification and emergency preparedness, the City launched CodeRED in March 2011; a massive, high-speed notification system that alerts residents within seconds to a wide range of emergency incidents. Since its implementation, we have successfully been able to notify residents and businesses about inclement weather impacting the City, as well as successfully utilizing the system on water advisories during major water main breaks. CodeRED is an information highway that allows the City to communicate with its citizens fast and effectively utilizing state-of-the-art technology.

### Customer Care (Purchase of Wachovia Property)

The purchase of the old Wachovia Bank property adjacent to City Hall was also a major accomplishment during the fiscal year. We acquired the property for site control considering long-term for a government center project; short-term as a new Customer Care location for efficiency and customer privacy related to our utility operations.

### Hotel/Motel Tax DMO Launch

With the increase in the City's hotel/motel tax, the City has partnered with the Atlanta Conventions and Visitors Bureau (ACVB) to promote East Point and its hospitality industry. Through this partnership, we will promote the City as a true destination location in the metro-Atlanta area.



## Sustaining Good Governance & Services

We had many great accomplishments throughout FY 2011 across our municipal departments. While some of these accomplishments speak to innovation, many of them were enhancements and improvements to basic services we provide. Some accomplishments are associated with the execution of departmental work plans, while remaining within annual budget parameters. , others called for identifying problems, issues and needs and implementing a creative solution.

Public safety, Police and Fire operations continued to roll out programs and expand services for our citizens, including to the following:

### **Crime Prevention:**

- Implemented the Burglary Awareness Prevention Unit under the command of the Criminal Investigations Division;
- Implemented a summer Police Officer Bicycle Patrol;
- Purchased a new state of the art Evidence Collection Vehicle and Forensic Video Enhancement System Software;

### **Community Policing:**

- Implemented the 4th Annual Safe Summer Initiative;
- Partnered with Tri-Cities High School for the Safe Prom Initiative for Juniors and Seniors;
- Continued Citizen's Police Academy classes and annual participation in the National Night Out Program;

### **Fire Services:**

- Facilitated the implementation of the Code Red Emergency Notification System;
- Initiated (ARP) Apparatus Replacement Program;
- Facilitated the 'Be Cool About Fire Safety' and Senior Stay Cool programs along with the 6th Annual Health Fair, and 148 neighborhood presentations throughout the fiscal;

### **East Point Power:**

- Re-initiated the three-year tree trimming cycle and to help reduce power outages due to trees;
- Initiated scheduled night patrols of street and security lights;
- Joined Electric Cities of Georgia's (ECG) Material Joint Purchasing Consortium to reduce material costs, expedite delivery and increase availability of materials;
- Completed a Cost to Service study with ECG, establishing required rates in order to have revenues to support all East Point Power costs and undertake capital maintenance and improvement projects that have been needed for over 20 years;

### **Public Works:**

#### Storm Water Division

- Initiated a Floodplain Mapping program that defines flood-risk areas throughout the City. This data enables the City to define ways to improve flooding in specific areas.
- Initiated a Community Rating System that provides ratings to specific areas throughout the City based on how well the areas manage stormwater.

### **Solid Waste Division**

- Implemented a City wide Street Sweeping Program that covers all City streets every two months;
- Procurement of two new Street Sweepers

### **East Point Water & Sewer:**

#### Water Treatment

- SANITARY SURVEY: Water System's Overall Score 98.5% which is category of "Outstanding Performance"

Explore  
Downtown



EAST POINT

## Sustaining the Community: Economic Stability & Quality of Life

We continued to administer our many different programs promoting health and enrichment through our Parks and Recreation Department. In FY 2011 we secured additional grant funding to expand our activities to provide archery, student enrichment through the National PAL Program, and an additional grant for walking trails. We also received designation as a “Playful City USA.”

In addition, we added the following programs and services to our existing offerings:

**Georgia Childcare And Parent Services (CAPS)** – a new program that provides financial support to qualifying participants for summer camp and afterschool programs with East Point Parks and Recreation.

**Zumba** - The Latin-inspired, easy-to-follow, calorie-burning, feel-it-to-the-core fitness party!

**Fitness Boot Camp** - This full-body workout gets your heart pumping while jump starting your morning for an energy-filled day! The intensity of the class increases each week giving you that progression that you need to improve your strength, stamina and flexibility.

**Massage Therapy** - Full body, deep tissue, and detoxification techniques.

**Performing Arts class** - Hip Hop/Break dancing, Lyrical Jazz/Funk, Drama, and Voice/ Musical Theater

### Economic Development Initiatives

East Point has been known throughout the metro-Atlanta area for hosting great community events with our community partners. This year, we continued in our tradition of providing the following events, and even adding some new ones.

#### Destination East Point

Staff worked closely with East Point Main Street Association (EPMSA) to coordinate and manage all facets of the **October 2, 2010** event and was responsible for coordinating the downtown carnival held **September 29 - October 3, 2010**. The next DEP will take place **October 1, 2011** Celebrate the Red, White and Blue on July Fourth.

Staff worked with EPMSA in all aspects of the planning, coordinating and managing of the event which drew in excess of 17,000 visitors and 75+ vendors

#### Taste of East Point

Features the many tastes of restaurants near and far.

#### Friday Night Flicks (NEW)

Movies shown on the green in the common area of Main Street.

#### Farmer’s Market (NEW)

Working with EPMSA, we were able to host monthly farmer’s markets  
East Point Celebrates the Holidays



## Sustaining Your Investments: Infrastructure

With our improved financial condition, FY 2011 marked the first year we truly focused on an organized capital maintenance and projects program. We not only allocated funds in capital budgets, we also expanded some of our operational dollars to improve the infrastructure that you rely on. Additionally, we initiated a Geographic Information System (GIS) Infrastructure project to expand upon our use of technology, along with the initiation of a Storm-water utility to finance needed improvements.

### Addressing Streets and Roadways:

- 100% Pothole Repairs completed within 48 hours.
- 311 linear feet of unpaved roadway resurfaced

### Resurfacing Projects:

- Stone Road to Washington Road to Northern city limits
- Redwine Road to North Dessert Drive to North Commerce
- Semmes Street/Stanton Road to Normanberry to SR 166

### Capital Items Making a Difference:

- Parks and Recreation Aerobics Equipment
- New Crime Scene Unit and Dodge Chargers for Police Department
- New equipment for our Parks and Recreation and Public Works crews to maintain city right-of-way and green space
- New street sweepers to clean and protect our streets from debris
- New Asphalt repair equipment to maintain city streets properly



## Capital Improvement Program

East Point's Capital Improvement Program (CIP) continues to make great strides. Since 2006, the CIP has focused on performing critical projects necessary to improve the City's water, wastewater, and stormwater infrastructure. The largest of these projects is the Sanitary Sewer Evaluation Survey (SSES) and Rehabilitation Program established to address sewer overflow and spills, and to partially satisfy the City's obligations under a Consent Order issued by the Georgia Environmental Protection Division (EPD).

We are happy to report that through the success of the SSES program and other CIP initiatives, the number and volume of sewer spills within the City have decreased by more than 90% as compared to 2005. In addition, the City is also two years ahead of schedule in satisfying Consent Order milestones, and expects to satisfy all remaining milestones within the next year or two.

Listed below are other high priority projects that were initiated or completed within the last year:

### **Water:**

- 2 and 4 inch Water Main Replacement
- Design has been completed and a contract for the first phase of construction, which is slated to begin in January 2012, was awarded in November 2011
- Design for Ben Hill Dam and Reservoir expansion has been completed
- Completed Emergency water main repairs including along Headland Drive and Martin Street
- Initiated land acquisition for a booster pump station and elevated storage tank, which will help improve water pressures and fire flows in the southwest portion of the City once complete

### **Wastewater:**

- Continue making progress with the SSES program
- Updated sewer modeling to identify short-term and long-term system needs, while sewer flow monitoring is an on-going process
- Several emergency sewer repairs have been completed and others will be made on an as needed basis
- CIP has started the initial discussions with EPD to terminate the Consent Order

### **Stormwater:**

- Development of a Floodplain Management Program, inclusive of updated floodplain mapping and stormwater modeling has been initiated
- Jefferson Terrace culvert replacement has been completed
- Design for the Center Park (Pearl Street) stormwater improvement project has been initiated

2012 will be another busy year, as approximately 90% of the remaining CIP funding is currently dedicated to construction projects. Our highest priorities for next year include the following:

- Replacement of the remaining 2&4-inch water mains
- Design and construction for a water distribution system booster pump station
- Water valve location and exercising focused on addressing low-flow fire hydrants
- Stormwater improvements for the Center Park site
- Continued sewer system rehabilitation and improvement projects
- Repairs to address water and sewer infrastructure emergencies

## Sustaining Your Future

### Dynamic Leadership

The leadership team continues to build our government by making sound decisions related to operations. A few years ago I asked leaders of the organization to focus on innovation and more creative ways to provide services. In FY 2011, we continued our track record by not just focusing on the development of our senior-level leaders, but mid-level managers as well.

### Enhanced Focus on Training and Development

- Continued employee development through Senior Level Retreats, Carl Vinson Institute of Georgia Management Development Program (MDP) Training
- Established the Employee Ambassador Program, an application based program where employees complete a 10-week course to learn about all municipal departments, discuss areas of improvement for the City, and serve as community ambassadors at city hosted events.
- DeVry Lunch and Learn sessions were added to our employee offerings, the first two topics: Generations at Work and Time Management
- Hosting Men & Women's Health Week to promote healthy lifestyles, that lead to better employees
- Hosted our very first East Point Employee's Week that featured; 2 All Employees Meetings; an Employee Appreciation Cookout; and 8 City Manager hosted Brown Bag Lunch Sessions

### Focus on Partnerships

We know that partnerships cannot exist without relationships so we have made efforts to build our relationships with citizens and businesses in our community. These efforts have been very rewarding and we continue to discuss ways we can improve what we are doing in the City. More importantly, we believe that public-private partnerships make our community stronger, and result in a win-win for all involved. The following are a few highlights from FY 2011:

- Partnered with Keep East Point Beautiful for Environmental Educational Programs, Stream Walks, and Stenciling Program
- Continued community outreach initiatives with the hosting of the: City Manager's Neighborhood Association Presidents' Roundtable Meetings
- City Manager's Corporate Roundtables, and partnerships with local Fulton County schools on Career Day and Career Workshops
- Continued our partnership with the East Point Main Street Association to execute city-wide events and Main Street initiatives

### Looking Ahead

As you can see, FY 2011 was a busy and productive year for East Point government. While this is only a high level account of the year, there are more accomplishments that were achieved and milestones met that occurred within our departments. When looking at our success last fiscal year, and where we are in the current fiscal year, we have truly come a long way financially and operations wise in the last four years.

In looking toward the future, there are some great opportunities on the horizon for our City, and we now have the financial ability to invest in the appropriate areas, while sustaining our operational budget.

We have continued conversations from last fiscal year about our opportunity to revitalize our downtown area while creating suitable government space through a government center project. The timing for a project of this magnitude is perfect in considering how much it is costing us to lease space (\$460,000 annually) and the costs of construction right now.

With the City Council having adopted our new, fiscally prudent business models for our utilities, we have positioned our government to operate more efficiently, where our revenues are in step with our expenditures. Additionally, the City has at last positioned itself to address maintenance and capital improvement issues that have not been dealt with in over 20 years in both its utilities. Now that we are at this point, we are in a more comfortable state to invest in those things that will advance our City. Additionally, our MCT funds provide us with additional revenues for special needs. It is projected that the City will have \$11.5 million in MCT Reserves by June 30, 2012.

## Sustaining Your Future (cont'd.)

Of MCT Reserves, Council committed \$3 million for residential electric and water/sewer rate relief subsidies. The Council also allocated \$2.6 million for capital projects, infrastructure, and equipment. We are anticipating \$5.9 million in MCT Reserves at the end of FY2011-2012.

We must continue to invest in our future by applying the appropriate resources for our staff, facilities, infrastructure, and vision. We are in a financial position to do so and we cannot make the same mistakes that have been made in the past; we must learn from it. We must also continue to right size our government to sustain our services and operation.

### GENERAL FUND

Beginning Fund Balance \$ 4,061,291

#### Revenues:

Property Taxes	\$ 26,113,967
Licenses and Permits	\$ 1,468,036
Charges for Services	\$ 300,762
Fines and Forfeitures	\$ 2,032,081
Investment Income	\$ 6
Miscellaneous Revenue	\$ 1,004,006
Other Financing Sources	\$ 1,555,196
<b>Total General Fund</b>	<b>\$ 32,474,055</b>

#### Expenditures

General Government	\$ 6,315,972
Judicial	\$ 663,571
Public Safety	\$ 18,092,604
Public Works	\$ 1,584,759
Parks & Recreation	\$ 1,152,045
Economic & Community Development	\$ 1,250,276
Debt Service	\$ 3,077,049
<b>Total Expenditures</b>	<b>\$ 32,136,276</b>

Net Change \$ 337,779

Ending Fund Balance \$ 4,399,070

## Summary of Funds

### Revenues:

Property Taxes	\$ 30,884,144
Intergovernmental	\$ 352,699
Licenses and Permits	\$ 1,468,036
Charges for Services	\$ 54,135,173
Fines and Forfeitures	\$ 2,395,685
Investment Income	\$ 3,904
Miscellaneous Revenue	\$ 1,892,780
Other Financing Sources	\$ 3,924,526
<b>Total Revenues</b>	<b>\$ 95,056,947</b>

### Expenditures/Expenses:

General Government	\$ 6,341,967
Judicial	\$ 663,571
Public Safety	\$ 19,689,164
Public Works	\$ 1,584,759
Parks & Recreation	\$ 1,198,320
Economic & Community Development	\$ 1,263,121
Capital Outlay	\$ 2,888,834
Debt Service	\$ 10,429,735
Water & Sewer	\$ 9,391,355
Electric	\$ 35,338,292
Solid Waste	\$ 3,184,149
<b>Total Expenditures/Expenses</b>	<b>\$ 91,973,267</b>

<b>Net Change</b>	<b>\$ 3,083,680</b>
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CITY OF  
EAST POINT





CITY HALL

## Municipal Department Heads and Contact Information

Department	Department Head	Contact Number
City Manager's Office	Crandall O. Jones, ICMA-CM	404-270-7017
Fire	Rosemary Cloud	404-559-6403
Police	Donald Chase (Interim)	404-559-6218
Planning & Zoning	Geneasa Elias	404-270-7026
Court	Judge Rashida Oliver	404-270-6246
City Attorney	Nina Hickson	404-270-7152
East Point Power	Ernest Garcia	404-270-7134
Public Works	Alex Mohajer	404-270-7169
Parks & Recreation	Siegfried Jones	404-270-7045
East Point Water & Sewer	Roy Barnes	404-270-7126
Economic Development	Jennifer Fine	404-270-7217
Human Resources	Regina Butler	404-270-7062
Contracts & Procurement	Nesby Ingram	404-270-7206
City Clerk	Agnes Beltran	404-270-7090
Finance	Jim Schuster	404-270-7150
Customer Care	Jaunius Simokaitis	404-270-7124



For more information regarding this report, please contact the City Manager's Office at (404) 270-7017